

Feasibility Study
for
Maplewood
of Cheshire County
Nursing Home

Part 2

Summary P&Ls - All Scenarios

March 18, 2016

Maplewood of Cheshire County

	A0	A1			A2			B1	B2	B3	B4
		2017	2018	2019	2017	2018	2019				
INCOME											
PRIVATE	1,989,180	1,919,373	1,786,954	2,007,871	2,039,334	1,958,813	1,919,373	3,082,993	3,082,993	3,082,993	3,082,993
MEDICARE A	1,430,859	1,302,174	1,192,916	1,438,635	1,464,946	1,574,204	1,627,718	2,604,348	2,604,348	2,604,348	2,604,348
MEDICARE B	56,436	54,933	54,933	54,933	54,933	54,933	54,933	54,933	54,933	54,933	54,933
MEDICAID	5,059,779	4,296,956	3,695,392	4,062,200	5,146,075	5,144,301	5,157,773	4,403,963	4,684,453	4,344,450	4,642,015
RESPITE CARE	780	-	-	-	-	-	-	-	-	-	-
TLC	1,607,164	830,929	834,545	1,072,197	1,688,694	1,793,377	1,844,651	2,214,939	1,848,266	2,238,159	1,848,266
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	526,279	568,802	568,802	568,802	568,802	568,802	568,802	568,802	568,802	568,802	568,802
ALLOWANCE FOR BAD DEBT	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
OTHER INCOME	3,655,032	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573	3,268,573
TOTAL INCOME	14,275,508	12,191,740	11,352,114	12,423,211	14,181,357	14,313,003	14,391,823	16,148,552	16,062,369	16,112,259	16,019,931
OPERATING EXPENSES											
ADMINISTRATIVE & GENERAL	1,065,185	955,668	893,865	981,096	1,123,668	1,138,267	1,157,265	1,189,964	1,189,964	1,189,964	1,189,964
ASSISTED LIVING	537,755	578,151	590,552	605,685	595,622	609,441	623,576	635,423	607,493	599,209	603,478
FACILITIES	1,143,423	976,016	927,836	1,008,535	1,237,177	1,256,147	1,279,084	1,080,868	1,127,532	1,062,183	1,095,860
CONTINGENCY	50,000	40,099	35,450	39,812	50,376	50,252	50,376	53,383	53,383	53,383	53,383
ENVIRONMENTAL SERVICES	690,000	717,865	728,871	755,667	735,118	839,938	862,135	382,011	845,247	816,591	611,632
DIETARY	1,478,135	1,377,698	1,335,476	1,429,619	1,530,969	1,558,451	1,590,343	1,051,767	1,699,035	1,667,895	1,406,189
ACTIVITIES	294,432	318,292	326,191	336,036	320,214	328,987	338,051	169,070	329,578	329,578	285,438
SOCIAL SERVICES	274,919	281,794	288,795	297,506	283,481	291,249	299,275	291,768	291,768	291,768	291,768
NURSING	6,669,588	6,188,118	5,991,264	6,330,748	6,700,122	7,321,444	7,737,591	8,840,266	7,740,434	7,485,463	8,507,549
OCCUPATIONAL THERAPY	222,774	227,285	232,811	239,918	228,876	235,125	241,586	235,614	235,614	235,614	235,614
PERSONNEL	1,929,501	1,916,857	1,926,465	1,960,621	2,013,666	2,086,750	2,273,917	2,310,875	2,211,632	2,222,782	2,247,134
PHYSICAL THERAPY	447,998	458,795	468,080	483,688	465,551	477,908	490,772	497,423	479,987	479,987	479,987
QUALITY IMPROVEMENT	107,152	116,695	119,269	123,096	118,010	121,183	124,475	121,587	121,587	121,587	121,587
SPEECH THERAPY	99,039	108,751	111,597	114,862	109,130	112,147	115,259	112,264	112,264	112,264	112,264
TLC UNIT	1,246,519	1,352,093	1,355,794	1,417,747	1,758,371	1,801,102	1,846,567	2,510,728	1,767,255	2,152,199	1,811,159
MISCELLANEOUS	241,105	197,247	176,121	199,770	247,800	249,664	252,781	265,220	265,220	265,220	265,220
TOTAL OPERATING EXPENSES	16,497,525	15,811,424	15,508,437	16,324,405	17,518,152	18,478,055	19,283,053	19,748,233	19,077,993	19,085,688	19,318,227
EBITDARM	(2,222,017)	(3,619,683)	(4,156,323)	(3,901,194)	(3,336,795)	(4,165,053)	(4,891,230)	(3,599,682)	(3,015,624)	(2,973,430)	(3,298,296)
INTEREST	6,269	271,341	684,721	848,230	258,685	788,149	1,393,538	1,986,687	2,178,508	1,852,191	2,063,771
CAPITAL OUTLAY	250,000	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-
DEPRECIATION	193,165	-	-	785,398	-	299,255	792,302	1,396,490	1,575,104	1,339,171	1,492,147
PRINCIPAL BONDED DEBT	449,434	-	-	-	-	-	-	-	-	-	-
	898,868	521,341	934,721	1,883,628	508,685	1,337,405	2,435,840	3,383,176	3,753,612	3,191,362	3,555,919
NET INCOME (LOSS)	(3,120,885)	(4,141,024)	(5,091,044)	(5,784,822)	(3,845,480)	(5,502,457)	(7,327,070)	(6,982,858)	(6,769,236)	(6,164,792)	(6,854,215)
AVERAGE DAILY CENSUS											
PRIVATE	18	16	15	16	17	16	16	25	25	25	25
MEDICARE	9	8	7	9	9	10	10	16	16	16	16
MEDICAID	86	73	63	68	87	85	85	74	78	73	78
RESPITE	0	0	0	0	0	0	0	0	0	0	0
TLC	21	10	10	13	21	22	23	27	23	28	23
ALF	16	18	18	18	18	18	18	18	18	18	18
TOTAL	149	125	112	124	152	152	152	160	160	160	160

**Maplewood of Cheshire County
Financial Model (A0)**

	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15	Oct-15	Nov-15	Dec-15	Total
INCOME													
PRIVATE	157,291	157,291	157,291	157,291	157,291	157,291	157,291	157,291	187,222	183,179	177,270	183,179	1,989,180
MEDICARE A	119,605	119,605	119,605	119,605	119,605	119,605	119,605	119,605	109,320	122,888	118,924	122,888	1,430,859
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	5,705	4,703	4,703	4,703	56,436
MEDICAID	424,823	424,823	424,823	424,823	424,823	424,823	424,823	424,823	411,559	421,073	407,490	421,073	5,059,779
RESPIRE CARE	98	98	98	98	98	98	98	98	-	-	-	-	780
TLC	133,942	133,942	133,942	133,942	133,942	133,942	133,942	133,942	131,390	136,211	131,817	136,211	1,607,164
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	45,326	45,326	45,326	45,326	45,326	45,326	45,326	45,326	39,858	39,543	39,102	45,167	526,279
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	-	-	-	-	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	395,931	14,790	14,790	376,690	3,655,032
TOTAL INCOME	1,103,382	893,230	893,230	1,208,458	893,230	2,829,674	1,208,458	893,230	1,280,985	922,387	894,096	1,255,146	14,275,508
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	79,421	79,421	79,421	79,421	79,421	79,421	79,421	79,421	189,698	80,041	80,041	80,041	1,065,185
ASSISTED LIVING FACILITIES	44,933	44,933	44,933	44,933	44,933	44,933	44,933	44,933	44,572	44,572	44,572	44,572	537,755
CONTINGENCY	94,817	94,817	94,817	94,817	94,817	94,817	94,817	94,817	87,692	74,853	94,101	128,245	1,143,423
ENVIRONMENTAL SERVICES	-	-	-	-	-	-	-	-	-	19,248	-	-	30,752
DIETARY	56,099	56,099	56,099	56,099	56,099	56,099	56,099	56,099	53,619	57,529	57,529	72,529	690,000
ACTIVITIES	124,326	124,326	124,326	124,326	124,326	124,326	124,326	124,326	119,703	121,276	121,276	121,276	1,478,135
SOCIAL SERVICES	24,495	24,495	24,495	24,495	24,495	24,495	24,495	24,495	25,249	24,407	24,407	24,407	294,432
NURSING	22,118	22,118	22,118	22,118	22,118	22,118	22,118	22,118	24,271	24,569	24,569	24,569	274,919
OCCUPATIONAL THERAPY PERSONNEL	549,213	549,213	549,213	549,213	549,213	549,213	549,213	549,213	567,671	569,404	569,404	569,404	6,669,588
PHYSICAL THERAPY	18,457	18,457	18,457	18,457	18,457	18,457	18,457	18,457	18,534	18,862	18,862	18,862	222,774
QUALITY IMPROVEMENT	160,792	160,792	160,792	160,792	160,792	160,792	160,792	160,792	160,792	160,792	160,792	160,792	1,929,501
SPEECH THERAPY	34,128	34,128	34,128	34,128	34,128	34,128	34,128	34,128	33,904	45,357	45,357	45,357	447,998
MISCELLANEOUS	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,790	9,233	9,233	9,233	107,152
TLC UNIT	7,270	7,270	7,270	7,270	7,270	7,270	7,270	7,270	7,332	11,183	11,183	11,183	99,039
TOTAL OPERATING EXPENSES	99,339	99,339	99,339	99,339	99,339	99,339	99,339	99,339	112,689	113,038	113,038	113,038	1,246,519
EBITDARM	19,766	19,766	19,766	19,766	19,766	19,766	19,766	19,766	20,745	20,745	20,745	20,745	241,105
TOTAL OPERATING EXPENSES	1,344,006	1,344,006	1,344,006	1,344,006	1,344,006	1,344,006	1,344,006	1,344,006	1,475,262	1,395,107	1,395,107	1,480,003	16,497,525
INTEREST	(240,624)	(450,775)	(450,775)	(135,548)	(450,775)	1,485,669	(135,548)	(450,775)	(194,277)	(472,720)	(501,011)	(224,857)	(2,222,017)
CAPITAL OUTLAY	784	784	784	784	784	784	784	784	-	-	-	-	6,269
PRINCIPAL BONDED DEBT	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	3,053	3,053	3,053	227,499	250,000
NET INCOME (LOSS)	24,146	24,146	24,146	24,146	24,146	24,146	24,146	24,146	24,146	24,146	24,146	24,146	193,165
	26,597	26,597	26,597	26,597	26,597	26,597	26,597	26,597	3,053	3,053	3,053	227,499	449,434
NET INCOME (LOSS)	(267,221)	(477,373)	(477,373)	(162,145)	(477,373)	1,459,071	(162,145)	(477,373)	(197,329)	(475,772)	(504,064)	(452,356)	(2,671,451)
OCCUPANCY													
PRIVATE	527	476	527	510	527	510	527	527	510	589	570	527	6,327
MEDICARE	279	252	279	270	279	270	279	279	270	279	270	279	3,285
MEDICAID	2,666	2,408	2,666	2,580	2,666	2,580	2,666	2,666	2,580	2,635	2,550	2,666	31,329
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	651	588	651	630	651	630	651	651	630	620	600	651	7,604
ALF	496	448	496	480	496	480	496	496	480	465	450	496	5,779
TOTAL	4,619	4,172	4,619	4,470	4,619	4,470	4,619	4,619	4,470	4,588	4,440	4,619	54,324
BED DAYS AVAILABLE	5,208	4,704	5,208	5,040	5,208	5,040	5,208	5,208	5,040	5,208	5,040	5,208	61,320
% OF OCCUPANCY	88.7%	88.7%	88.7%	88.7%	88.7%	88.7%	88.7%	88.7%	88.7%	88.1%	88.1%	88.7%	88.6%
AVERAGE DAILY CENSUS													
PRIVATE	17	17	17	17	17	17	17	17	17	19	19	19	18
MEDICARE	9	9	9	9	9	9	9	9	9	9	9	9	9
MEDICAID	86	86	86	86	86	86	86	86	86	85	85	85	86
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	21	21	21	21	21	21	21	21	21	20	20	20	21
ALF	16	16	16	16	16	16	16	16	16	15	15	17	16
TOTAL	149	149	149	149	149	149	149	149	149	148	148	150	149

Maplewood of Cheshire County
Version A1 - 2017

	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Total
INCOME													
PRIVATE	163,015	147,240	163,015	157,757	163,015	157,757	163,015	163,015	157,757	163,015	157,757	163,015	1,919,373
MEDICARE A	110,596	99,893	110,596	107,028	110,596	107,028	110,596	110,596	107,028	110,596	107,028	110,596	1,302,174
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	366,581	331,106	366,581	354,756	366,581	354,756	376,845	376,845	364,689	376,845	325,263	336,105	4,296,956
RESPIRE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	70,572	63,743	70,572	68,296	70,572	68,296	70,572	70,572	68,296	70,572	68,296	70,572	830,929
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	980,748	700,343	770,596	1,062,406	770,596	2,683,622	1,096,088	780,860	757,111	786,177	723,003	1,080,190	12,191,740
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	79,639	79,639	79,639	79,639	79,639	79,639	79,639	79,639	79,639	79,639	79,639	79,639	955,668
ASSISTED LIVING	48,179	48,179	48,179	48,179	48,179	48,179	48,179	48,179	48,179	48,179	48,179	48,179	578,151
FACILITIES	81,335	81,335	81,335	81,335	81,335	81,335	81,335	81,335	81,335	81,335	81,335	81,335	976,016
CONTINGENCY	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	40,099
ENVIRONMENTAL SERVICES	59,822	59,822	59,822	59,822	59,822	59,822	59,822	59,822	59,822	59,822	59,822	59,822	717,865
DIETARY	114,808	114,808	114,808	114,808	114,808	114,808	114,808	114,808	114,808	114,808	114,808	114,808	1,377,698
ACTIVITIES	26,524	26,524	26,524	26,524	26,524	26,524	26,524	26,524	26,524	26,524	26,524	26,524	318,292
SOCIAL SERVICES	23,483	23,483	23,483	23,483	23,483	23,483	23,483	23,483	23,483	23,483	23,483	23,483	281,794
NURSING	515,677	515,677	515,677	515,677	515,677	515,677	515,677	515,677	515,677	515,677	515,677	515,677	6,188,118
OCCUPATIONAL THERAPY	18,940	18,940	18,940	18,940	18,940	18,940	18,940	18,940	18,940	18,940	18,940	18,940	227,285
PERSONNEL	159,738	159,738	159,738	159,738	159,738	159,738	159,738	159,738	159,738	159,738	159,738	159,738	1,916,837
PHYSICAL THERAPY	38,233	38,233	38,233	38,233	38,233	38,233	38,233	38,233	38,233	38,233	38,233	38,233	458,795
QUALITY IMPROVEMENT	9,725	9,725	9,725	9,725	9,725	9,725	9,725	9,725	9,725	9,725	9,725	9,725	116,695
SPEECH THERAPY	9,063	9,063	9,063	9,063	9,063	9,063	9,063	9,063	9,063	9,063	9,063	9,063	108,751
TLC UNIT	112,674	112,674	112,674	112,674	112,674	112,674	112,674	112,674	112,674	112,674	112,674	112,674	1,352,093
MISCELLANEOUS	16,437	16,437	16,437	16,437	16,437	16,437	16,437	16,437	16,437	16,437	16,437	16,437	197,247
TOTAL OPERATING EXPENSES	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	1,317,619	15,811,424
EBITDARM	(336,871)	(617,276)	(547,022)	(255,213)	(547,022)	1,366,004	(221,531)	(536,758)	(560,507)	(531,441)	(594,616)	(237,429)	(3,619,683)
INTEREST	9,619	9,619	9,619	18,455	18,455	18,455	27,291	27,291	26,507	35,343	35,343	35,343	271,341
CAPITAL OUTLAY	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	3,053	3,053	3,053	227,499	250,000
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	-	-	-
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	11,287	11,287	11,287	20,123	20,123	20,123	28,959	28,959	29,560	38,395	38,395	262,842	521,341
NET INCOME (LOSS)	(348,158)	(628,563)	(558,310)	(275,336)	(567,145)	1,345,881	(250,490)	(565,717)	(590,067)	(569,837)	(633,011)	(500,271)	(4,141,024)
OCCUPANCY													
PRIVATE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICARE	248	224	248	240	248	240	248	248	240	248	240	248	2,920
MEDICAID	2,294	2,072	2,294	2,220	2,294	2,220	2,294	2,294	2,220	2,294	1,980	2,046	26,522
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	310	280	310	300	310	300	310	310	300	310	300	310	3,650
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	3,906	3,528	3,906	3,780	3,906	3,780	3,906	3,906	3,780	3,906	3,540	3,658	45,502
BED DAYS AVAILABLE	4,092	3,696	4,092	3,960	4,092	3,960	4,092	4,092	3,960	4,092	3,600	3,720	47,448
% OF OCCUPANCY	95.5%	95.5%	95.5%	95.5%	95.5%	95.5%	95.5%	95.5%	95.5%	95.5%	98.3%	98.3%	95.9%
AVERAGE DAILY CENSUS													
PRIVATE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICARE	8	8	8	8	8	8	8	8	8	8	8	8	8
MEDICAID	74	74	74	74	74	74	74	74	74	74	66	66	73
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	10	10	10	10	10	10	10	10	10	10	10	10	10
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	126	126	126	126	126	126	126	126	126	126	118	118	125

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	167,580	151,362	146,632	141,902	146,632	141,902	146,632	146,632	141,902	146,632	152,038	157,106	1,786,954
MEDICARE A	110,596	99,893	96,771	93,650	96,771	93,650	96,771	96,771	93,650	96,771	107,028	110,596	1,192,916
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	326,951	295,310	302,182	292,434	302,182	292,434	310,643	310,643	300,622	310,643	320,335	331,013	3,695,392
RESPITE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	70,879	64,020	70,879	68,593	70,879	68,593	70,879	70,879	68,593	70,879	68,593	70,879	834,545
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(29,052)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	945,989	668,947	676,296	971,148	676,296	2,592,364	999,985	684,757	664,109	690,074	712,653	1,069,495	11,352,114
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	74,489	74,489	74,489	74,489	74,489	74,489	74,489	74,489	74,489	74,489	74,489	74,489	893,865
ASSISTED LIVING	49,213	49,213	49,213	49,213	49,213	49,213	49,213	49,213	49,213	49,213	49,213	49,213	590,552
FACILITIES	77,320	77,320	77,320	77,320	77,320	77,320	77,320	77,320	77,320	77,320	77,320	77,320	927,836
CONTINGENCY	2,954	2,954	2,954	2,954	2,954	2,954	2,954	2,954	2,954	2,954	2,954	2,954	35,450
ENVIRONMENTAL SERVICES	60,739	60,739	60,739	60,739	60,739	60,739	60,739	60,739	60,739	60,739	60,739	60,739	728,871
DIETARY	111,290	111,290	111,290	111,290	111,290	111,290	111,290	111,290	111,290	111,290	111,290	111,290	1,335,476
ACTIVITIES	27,183	27,183	27,183	27,183	27,183	27,183	27,183	27,183	27,183	27,183	27,183	27,183	326,191
SOCIAL SERVICES	24,066	24,066	24,066	24,066	24,066	24,066	24,066	24,066	24,066	24,066	24,066	24,066	288,795
NURSING	499,272	499,272	499,272	499,272	499,272	499,272	499,272	499,272	499,272	499,272	499,272	499,272	5,991,264
OCCUPATIONAL THERAPY	19,401	19,401	19,401	19,401	19,401	19,401	19,401	19,401	19,401	19,401	19,401	19,401	232,811
PERSONNEL	160,539	160,539	160,539	160,539	160,539	160,539	160,539	160,539	160,539	160,539	160,539	160,539	1,926,465
PHYSICAL THERAPY	39,007	39,007	39,007	39,007	39,007	39,007	39,007	39,007	39,007	39,007	39,007	39,007	468,080
QUALITY IMPROVEMENT	9,939	9,939	9,939	9,939	9,939	9,939	9,939	9,939	9,939	9,939	9,939	9,939	119,269
SPEECH THERAPY	9,300	9,300	9,300	9,300	9,300	9,300	9,300	9,300	9,300	9,300	9,300	9,300	111,597
TLC UNIT	112,983	112,983	112,983	112,983	112,983	112,983	112,983	112,983	112,983	112,983	112,983	112,983	1,355,794
MISCELLANEOUS	14,677	14,677	14,677	14,677	14,677	14,677	14,677	14,677	14,677	14,677	14,677	14,677	176,121
TOTAL OPERATING EXPENSES	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	1,292,370	15,508,437
EBITDARM	(346,381)	(623,422)	(616,073)	(321,222)	(616,073)	1,299,995	(292,385)	(607,612)	(628,261)	(602,295)	(579,717)	(222,875)	(4,156,323)
INTEREST	43,892	43,892	43,892	52,671	52,671	52,671	61,449	61,449	61,449	70,228	70,228	70,228	684,721
CAPITAL OUTLAY	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	-	-	-
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	64,726	64,726	64,726	73,504	73,504	73,504	82,283	82,283	82,283	91,061	91,061	91,061	934,721
NET INCOME (LOSS)	(411,107)	(688,148)	(680,799)	(394,726)	(689,578)	1,226,490	(374,668)	(689,895)	(710,544)	(693,356)	(670,778)	(313,936)	(5,091,044)
OCCUPANCY													
PRIVATE	496	448	434	420	434	420	434	434	420	434	450	465	5,289
MEDICARE	248	224	217	210	217	210	217	217	210	217	240	248	2,675
MEDICAID	2,046	1,848	1,891	1,830	1,891	1,830	1,891	1,891	1,830	1,891	1,950	2,015	22,804
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	310	280	310	300	310	300	310	310	300	310	300	310	3,650
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	3,658	3,304	3,410	3,300	3,410	3,300	3,410	3,410	3,300	3,410	3,480	3,596	40,988
BED DAYS AVAILABLE	3,720	3,360	3,596	3,480	3,596	3,480	3,596	3,596	3,480	3,596	3,660	3,782	42,942
% OF OCCUPANCY	98.3%	98.3%	94.8%	94.8%	94.8%	94.8%	94.8%	94.8%	94.8%	94.8%	95.1%	95.1%	95.4%
AVERAGE DAILY CENSUS													
PRIVATE	16	16	14	14	14	14	14	14	14	14	15	15	15
MEDICARE	8	8	7	7	7	7	7	7	7	7	8	8	7
MEDICAID	66	66	61	61	61	61	61	61	61	61	65	65	63
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	10	10	10	10	10	10	10	10	10	10	10	10	10
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	118	118	110	110	110	110	110	110	110	110	116	116	112

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	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Total
INCOME													
PRIVATE	161,505	145,875	172,272	166,715	172,272	166,715	172,272	172,272	166,715	172,272	166,715	172,272	2,007,871
MEDICARE A	110,596	99,893	124,420	120,407	124,420	120,407	124,420	124,420	120,407	124,420	120,407	124,420	1,438,635
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	292,274	263,990	346,766	335,580	346,766	335,580	360,753	360,753	349,116	360,753	349,116	360,753	4,062,200
RESPITE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	91,063	82,251	91,063	88,126	91,063	88,126	91,063	91,063	88,126	91,063	88,126	91,063	1,072,197
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(29,052)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	925,422	650,371	794,353	1,085,397	794,353	2,706,613	1,123,568	808,340	783,705	813,657	789,022	1,148,410	12,423,211
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	81,758	81,758	81,758	81,758	81,758	81,758	81,758	81,758	81,758	81,758	81,758	81,758	981,096
ASSISTED LIVING	50,474	50,474	50,474	50,474	50,474	50,474	50,474	50,474	50,474	50,474	50,474	50,474	605,685
FACILITIES	84,045	84,045	84,045	84,045	84,045	84,045	84,045	84,045	84,045	84,045	84,045	84,045	1,008,535
CONTINGENCY	3,318	3,318	3,318	3,318	3,318	3,318	3,318	3,318	3,318	3,318	3,318	3,318	39,812
ENVIRONMENTAL SERVICES	62,972	62,972	62,972	62,972	62,972	62,972	62,972	62,972	62,972	62,972	62,972	62,972	755,667
DIETARY	119,135	119,135	119,135	119,135	119,135	119,135	119,135	119,135	119,135	119,135	119,135	119,135	1,429,619
ACTIVITIES	28,003	28,003	28,003	28,003	28,003	28,003	28,003	28,003	28,003	28,003	28,003	28,003	336,036
SOCIAL SERVICES	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	24,792	297,506
NURSING	527,562	527,562	527,562	527,562	527,562	527,562	527,562	527,562	527,562	527,562	527,562	527,562	6,330,748
OCCUPATIONAL THERAPY	19,993	19,993	19,993	19,993	19,993	19,993	19,993	19,993	19,993	19,993	19,993	19,993	239,918
PERSONNEL	163,385	163,385	163,385	163,385	163,385	163,385	163,385	163,385	163,385	163,385	163,385	163,385	1,960,621
PHYSICAL THERAPY	40,307	40,307	40,307	40,307	40,307	40,307	40,307	40,307	40,307	40,307	40,307	40,307	483,688
QUALITY IMPROVEMENT	10,258	10,258	10,258	10,258	10,258	10,258	10,258	10,258	10,258	10,258	10,258	10,258	123,096
SPEECH THERAPY	9,572	9,572	9,572	9,572	9,572	9,572	9,572	9,572	9,572	9,572	9,572	9,572	114,862
TLC UNIT	118,146	118,146	118,146	118,146	118,146	118,146	118,146	118,146	118,146	118,146	118,146	118,146	1,417,747
MISCELLANEOUS	16,647	16,647	16,647	16,647	16,647	16,647	16,647	16,647	16,647	16,647	16,647	16,647	199,770
TOTAL OPERATING EXPENSES	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	1,360,367	16,324,405
EBITDARM	(434,945)	(709,997)	(566,014)	(274,971)	(566,014)	1,346,246	(236,799)	(552,027)	(576,662)	(546,710)	(571,345)	(211,957)	(3,901,194)
INTEREST	70,686	70,686	70,686	70,686	70,686	70,686	70,686	70,686	70,686	70,686	70,686	70,686	848,230
CAPITAL OUTLAY	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
DEPRECIATION	-	-	78,540	78,540	78,540	78,540	78,540	78,540	78,540	78,540	78,540	78,540	785,398
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	91,519	91,519	170,059	170,059	170,059	170,059	170,059	170,059	170,059	170,059	170,059	170,059	1,883,628
NET INCOME (LOSS)	(526,465)	(801,516)	(736,073)	(445,030)	(736,073)	1,176,187	(406,858)	(722,086)	(746,721)	(716,769)	(741,404)	(382,016)	(5,784,822)
OCCUPANCY													
PRIVATE	465	420	496	480	496	480	496	496	480	496	480	496	5,781
MEDICARE	248	224	279	270	279	270	279	279	270	279	270	279	3,226
MEDICAID	1,829	1,652	2,170	2,100	2,170	2,100	2,170	2,170	2,100	2,170	2,100	2,170	24,901
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	403	364	403	390	403	390	403	403	390	403	390	403	4,745
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	3,503	3,164	3,906	3,780	3,906	3,780	3,906	3,906	3,780	3,906	3,780	3,906	45,223
BED DAYS AVAILABLE	3,782	3,416	4,340	4,200	4,340	4,200	4,340	4,340	4,200	4,340	4,200	4,340	50,038
% OF OCCUPANCY	92.6%	92.6%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.4%
AVERAGE DAILY CENSUS													
PRIVATE	15	15	16	16	16	16	16	16	16	16	16	16	16
MEDICARE	8	8	9	9	9	9	9	9	9	9	9	9	9
MEDICAID	59	59	70	70	70	70	70	70	70	70	70	70	68
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	13	13	13	13	13	13	13	13	13	13	13	13	13
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	113	113	126	126	126	126	126	126	126	126	126	126	124

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	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Total
INCOME													
PRIVATE	173,204	156,442	173,204	167,617	173,204	167,617	173,204	173,204	167,617	173,204	167,617	173,204	2,039,334
MEDICARE A	124,420	112,379	124,420	120,407	124,420	120,407	124,420	124,420	120,407	124,420	120,407	124,420	1,464,946
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	430,981	389,273	430,981	417,078	430,981	417,078	443,048	443,048	428,756	443,048	428,756	443,048	5,146,075
RESPIRE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	143,423	129,544	143,423	138,797	143,423	138,797	143,423	143,423	138,797	143,423	138,797	143,423	1,688,694
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(29,052)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,142,011	846,000	931,860	1,218,467	931,860	2,839,684	1,259,155	943,927	914,918	949,244	920,235	1,283,997	14,181,357
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	93,639	93,639	93,639	93,639	93,639	93,639	93,639	93,639	93,639	93,639	93,639	93,639	1,123,668
ASSISTED LIVING	49,635	49,635	49,635	49,635	49,635	49,635	49,635	49,635	49,635	49,635	49,635	49,635	595,622
FACILITIES	103,098	103,098	103,098	103,098	103,098	103,098	103,098	103,098	103,098	103,098	103,098	103,098	1,237,177
CONTINGENCY	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	50,376
ENVIRONMENTAL SERVICES	61,260	61,260	61,260	61,260	61,260	61,260	61,260	61,260	61,260	61,260	61,260	61,260	735,118
DIETARY	127,581	127,581	127,581	127,581	127,581	127,581	127,581	127,581	127,581	127,581	127,581	127,581	1,530,969
ACTIVITIES	26,684	26,684	26,684	26,684	26,684	26,684	26,684	26,684	26,684	26,684	26,684	26,684	320,214
SOCIAL SERVICES	23,623	23,623	23,623	23,623	23,623	23,623	23,623	23,623	23,623	23,623	23,623	23,623	283,481
NURSING	558,344	558,344	558,344	558,344	558,344	558,344	558,344	558,344	558,344	558,344	558,344	558,344	6,700,122
OCCUPATIONAL THERAPY	19,073	19,073	19,073	19,073	19,073	19,073	19,073	19,073	19,073	19,073	19,073	19,073	228,876
PERSONNEL	167,806	167,806	167,806	167,806	167,806	167,806	167,806	167,806	167,806	167,806	167,806	167,806	2,013,666
PHYSICAL THERAPY	38,796	38,796	38,796	38,796	38,796	38,796	38,796	38,796	38,796	38,796	38,796	38,796	465,551
QUALITY IMPROVEMENT	9,834	9,834	9,834	9,834	9,834	9,834	9,834	9,834	9,834	9,834	9,834	9,834	118,010
SPEECH THERAPY	9,094	9,094	9,094	9,094	9,094	9,094	9,094	9,094	9,094	9,094	9,094	9,094	109,130
TLC UNIT	146,531	146,531	146,531	146,531	146,531	146,531	146,531	146,531	146,531	146,531	146,531	146,531	1,758,371
MISCELLANEOUS	20,650	20,650	20,650	20,650	20,650	20,650	20,650	20,650	20,650	20,650	20,650	20,650	247,800
TOTAL OPERATING EXPENSES	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	1,459,846	17,518,152
EBITDARM	(317,835)	(613,846)	(527,986)	(241,379)	(527,986)	1,379,838	(200,691)	(515,919)	(544,928)	(510,602)	(539,611)	(175,849)	(3,336,795)
INTEREST	8,623	8,623	8,623	17,246	17,246	17,246	25,869	25,869	25,869	34,491	34,491	34,491	258,685
CAPITAL OUTLAY	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
DEPRECIATION	-	-	-	-	-	-	-	-	-	-	-	-	-
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	29,456	29,456	29,456	38,079	38,079	38,079	46,702	46,702	46,702	55,325	55,325	55,325	508,685
NET INCOME (LOSS)	(347,291)	(643,302)	(557,442)	(279,458)	(566,065)	1,341,759	(247,393)	(562,621)	(591,630)	(565,927)	(594,936)	(231,174)	(3,845,480)
OCCUPANCY													
PRIVATE	527	476	527	510	527	510	527	527	510	527	510	527	6,205
MEDICARE	279	252	279	270	279	270	279	279	270	279	270	279	3,285
MEDICAID	2,697	2,436	2,697	2,610	2,697	2,610	2,697	2,697	2,610	2,697	2,610	2,697	31,755
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	651	588	651	630	651	630	651	651	630	651	630	651	7,665
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,712	4,256	4,712	4,560	4,712	4,560	4,712	4,712	4,560	4,712	4,560	4,712	55,480
BED DAYS AVAILABLE	5,208	4,704	5,208	5,040	5,208	5,040	5,208	5,208	5,040	5,208	5,040	5,208	61,320
% OF OCCUPANCY	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%	90.5%
AVERAGE DAILY CENSUS													
PRIVATE	17	17	17	17	17	17	17	17	17	17	17	17	17
MEDICARE	9	9	9	9	9	9	9	9	9	9	9	9	9
MEDICAID	87	87	87	87	87	87	87	87	87	87	87	87	87
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	21	21	21	21	21	21	21	21	21	21	21	21	21
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	152	152	152	152	152	152	152	152	152	152	152	152	152

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	173,204	156,442	173,204	167,617	163,015	157,757	163,015	163,015	157,757	163,015	157,757	163,015	1,958,813
MEDICARE A	124,420	112,379	124,420	120,407	138,245	133,785	138,245	138,245	133,785	138,245	133,785	138,245	1,574,204
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	443,211	400,320	443,211	428,914	421,073	407,490	438,057	438,057	423,927	438,057	423,927	438,057	5,144,301
RESPITE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	143,423	129,544	143,423	138,797	156,669	151,615	156,669	156,669	151,615	156,669	151,615	156,669	1,793,377
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,154,242	857,047	944,090	1,230,303	938,834	2,846,433	1,271,046	955,818	926,425	961,135	931,742	1,295,888	14,313,003
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	93,566	93,566	93,566	93,566	95,500	95,500	95,500	95,500	95,500	95,500	95,500	95,500	1,138,267
ASSISTED LIVING	50,602	50,602	50,602	50,602	50,879	50,879	50,879	50,879	50,879	50,879	50,879	50,879	609,441
FACILITIES	103,469	103,469	103,469	103,469	105,284	105,284	105,284	105,284	105,284	105,284	105,284	105,284	1,256,147
CONTINGENCY	4,110	4,110	4,110	4,110	4,227	4,227	4,227	4,227	4,227	4,227	4,227	4,227	50,252
ENVIRONMENTAL SERVICES	69,862	69,862	69,862	69,862	70,061	70,061	70,061	70,061	70,061	70,061	70,061	70,061	839,938
DIETARY	128,694	128,694	128,694	128,694	130,459	130,459	130,459	130,459	130,459	130,459	130,459	130,459	1,558,451
ACTIVITIES	27,401	27,401	27,401	27,401	27,423	27,423	27,423	27,423	27,423	27,423	27,423	27,423	328,987
SOCIAL SERVICES	24,258	24,258	24,258	24,258	24,277	24,277	24,277	24,277	24,277	24,277	24,277	24,277	291,249
NURSING	607,991	607,991	607,991	607,991	611,185	611,185	611,185	611,185	611,185	611,185	611,185	611,185	7,321,444
OCCUPATIONAL THERAPY	19,582	19,582	19,582	19,582	19,600	19,600	19,600	19,600	19,600	19,600	19,600	19,600	235,125
PERSONNEL	173,896	173,896	173,896	173,896	173,896	173,896	173,896	173,896	173,896	173,896	173,896	173,896	2,086,750
PHYSICAL THERAPY	39,774	39,774	39,774	39,774	39,852	39,852	39,852	39,852	39,852	39,852	39,852	39,852	477,908
QUALITY IMPROVEMENT	10,088	10,088	10,088	10,088	10,104	10,104	10,104	10,104	10,104	10,104	10,104	10,104	121,183
SPEECH THERAPY	9,343	9,343	9,343	9,343	9,347	9,347	9,347	9,347	9,347	9,347	9,347	9,347	112,147
TLC UNIT	149,594	149,594	149,594	149,594	150,340	150,340	150,340	150,340	150,340	150,340	150,340	150,340	1,801,102
MISCELLANEOUS	20,417	20,417	20,417	20,417	20,999	20,999	20,999	20,999	20,999	20,999	20,999	20,999	249,664
TOTAL OPERATING EXPENSES	1,532,648	1,532,648	1,532,648	1,532,648	1,543,433	1,543,433	1,543,433	1,543,433	1,543,433	1,543,433	1,543,433	1,543,433	18,478,055
EBITDARM	(378,406)	(675,601)	(588,557)	(302,344)	(604,599)	1,303,000	(272,388)	(587,615)	(617,008)	(582,298)	(611,691)	(247,546)	(4,165,053)
INTEREST	43,114	43,114	43,114	51,737	64,615	64,615	64,615	77,493	77,493	77,493	90,372	90,372	788,149
CAPITAL OUTLAY	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
DEPRECIATION	-	-	-	-	37,407	37,407	37,407	37,407	37,407	37,407	37,407	37,407	299,255
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
NET INCOME (LOSS)	(442,353)	(739,548)	(652,505)	(374,915)	(727,455)	1,180,144	(395,243)	(723,349)	(752,741)	(718,032)	(760,303)	(396,158)	(5,502,457)
OCCUPANCY													
PRIVATE	527	476	527	510	496	480	496	496	480	496	480	496	5,960
MEDICARE	279	252	279	270	310	300	310	310	300	310	300	310	3,530
MEDICAID	2,666	2,408	2,666	2,580	2,635	2,550	2,635	2,635	2,550	2,635	2,550	2,635	31,145
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	651	588	651	630	713	690	713	713	690	713	690	713	8,155
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,681	4,228	4,681	4,530	4,712	4,560	4,712	4,712	4,560	4,712	4,560	4,712	55,360
BED DAYS AVAILABLE	5,208	4,704	5,208	5,040	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	61,810
% OF OCCUPANCY	89.9%	89.9%	89.9%	89.9%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.6%
AVERAGE DAILY CENSUS													
PRIVATE	17	17	17	17	16	16	16	16	16	16	16	16	16
MEDICARE	9	9	9	9	10	10	10	10	10	10	10	10	10
MEDICAID	86	86	86	86	85	85	85	85	85	85	85	85	85
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	21	21	21	21	23	23	23	23	23	23	23	23	22
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	151	151	151	151	152	152	152	152	152	152	152	152	152

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	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Total
INCOME													
PRIVATE	163,015	147,240	163,015	157,757	163,015	157,757	163,015	163,015	157,757	163,015	157,757	163,015	1,919,373
MEDICARE A	138,245	124,866	138,245	133,785	138,245	133,785	138,245	138,245	133,785	138,245	133,785	138,245	1,627,718
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	438,057	395,665	438,057	423,927	438,057	423,927	438,057	438,057	423,927	438,057	423,927	438,057	5,157,773
RESPIRE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	156,669	141,507	156,669	151,615	156,669	151,615	156,669	156,669	151,615	156,669	151,615	156,669	1,844,651
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,165,970	867,640	955,818	1,241,653	955,818	2,862,869	1,271,046	955,818	926,425	961,135	931,742	1,295,888	14,391,823
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	96,439	96,439	96,439	96,439	96,439	96,439	96,439	96,439	96,439	96,439	96,439	96,439	1,157,265
ASSISTED LIVING	51,965	51,965	51,965	51,965	51,965	51,965	51,965	51,965	51,965	51,965	51,965	51,965	623,576
FACILITIES	106,590	106,590	106,590	106,590	106,590	106,590	106,590	106,590	106,590	106,590	106,590	106,590	1,279,084
CONTINGENCY	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	4,198	50,376
ENVIRONMENTAL SERVICES	71,845	71,845	71,845	71,845	71,845	71,845	71,845	71,845	71,845	71,845	71,845	71,845	862,135
DIETARY	132,529	132,529	132,529	132,529	132,529	132,529	132,529	132,529	132,529	132,529	132,529	132,529	1,590,343
ACTIVITIES	28,171	28,171	28,171	28,171	28,171	28,171	28,171	28,171	28,171	28,171	28,171	28,171	338,051
SOCIAL SERVICES	24,940	24,940	24,940	24,940	24,940	24,940	24,940	24,940	24,940	24,940	24,940	24,940	299,275
NURSING	644,799	644,799	644,799	644,799	644,799	644,799	644,799	644,799	644,799	644,799	644,799	644,799	7,737,591
OCCUPATIONAL THERAPY	20,132	20,132	20,132	20,132	20,132	20,132	20,132	20,132	20,132	20,132	20,132	20,132	241,586
PERSONNEL	189,493	189,493	189,493	189,493	189,493	189,493	189,493	189,493	189,493	189,493	189,493	189,493	2,273,917
PHYSICAL THERAPY	40,898	40,898	40,898	40,898	40,898	40,898	40,898	40,898	40,898	40,898	40,898	40,898	490,772
QUALITY IMPROVEMENT	10,373	10,373	10,373	10,373	10,373	10,373	10,373	10,373	10,373	10,373	10,373	10,373	124,475
SPEECH THERAPY	9,605	9,605	9,605	9,605	9,605	9,605	9,605	9,605	9,605	9,605	9,605	9,605	115,259
TLC UNIT	153,881	153,881	153,881	153,881	153,881	153,881	153,881	153,881	153,881	153,881	153,881	153,881	1,846,567
MISCELLANEOUS	21,065	21,065	21,065	21,065	21,065	21,065	21,065	21,065	21,065	21,065	21,065	21,065	252,781
TOTAL OPERATING EXPENSES	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	1,606,921	19,283,053
EBITDARM	(440,951)	(739,281)	(651,103)	(365,268)	(651,103)	1,255,948	(335,875)	(651,103)	(680,496)	(645,786)	(675,179)	(311,033)	(4,891,230)
INTEREST	90,372	103,250	103,250	103,250	116,128	116,128	116,128	129,006	129,006	129,006	129,006	129,006	1,393,538
CAPITAL OUTLAY	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	250,000
DEPRECIATION	37,407	37,407	37,407	37,407	37,407	37,407	37,407	37,407	123,262	123,262	123,262	123,262	792,302
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	148,612	161,490	161,490	161,490	174,368	174,368	174,368	187,247	273,101	273,101	273,101	273,101	2,435,840
NET INCOME (LOSS)	(589,563)	(900,771)	(812,593)	(526,758)	(825,471)	1,081,580	(510,244)	(838,349)	(953,597)	(918,887)	(948,280)	(584,135)	(7,327,070)
OCCUPANCY													
PRIVATE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICARE	310	280	310	300	310	300	310	310	300	310	300	310	3,650
MEDICAID	2,635	2,380	2,635	2,550	2,635	2,550	2,635	2,635	2,550	2,635	2,550	2,635	31,025
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	713	644	713	690	713	690	713	713	690	713	690	713	8,395
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,712	4,256	4,712	4,560	4,712	4,560	4,712	4,712	4,560	4,712	4,560	4,712	55,480
BED DAYS AVAILABLE	5,270	4,760	5,270	5,100	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	62,050
% OF OCCUPANCY	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%	89.4%
AVERAGE DAILY CENSUS													
PRIVATE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICARE	10	10	10	10	10	10	10	10	10	10	10	10	10
MEDICAID	85	85	85	85	85	85	85	85	85	85	85	85	85
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	23	23	23	23	23	23	23	23	23	23	23	23	23
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	152	152	152	152	152	152	152	152	152	152	152	152	152

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	261,843	236,504	261,843	253,397	261,843	253,397	261,843	261,843	253,397	261,843	253,397	261,843	3,082,993
MEDICARE A	221,191	199,786	221,191	214,056	221,191	214,056	221,191	221,191	214,056	221,191	214,056	221,191	2,604,348
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	366,581	331,106	366,581	354,756	366,581	354,756	381,368	381,368	369,065	381,368	369,065	381,368	4,403,963
RESPITE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	188,118	169,913	188,118	182,050	188,118	182,050	188,118	188,118	182,050	188,118	182,050	188,118	2,214,939
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(29,052)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,307,717	995,670	1,097,566	1,378,828	1,097,566	3,000,045	1,427,580	1,112,352	1,077,910	1,117,669	1,083,227	1,452,422	16,148,552
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	1,189,964
ASSISTED LIVING	52,952	52,952	52,952	52,952	52,952	52,952	52,952	52,952	52,952	52,952	52,952	52,952	635,423
FACILITIES	90,072	90,072	90,072	90,072	90,072	90,072	90,072	90,072	90,072	90,072	90,072	90,072	1,080,868
CONTINGENCY	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	53,383
ENVIRONMENTAL SERVICES	31,834	31,834	31,834	31,834	31,834	31,834	31,834	31,834	31,834	31,834	31,834	31,834	382,011
DIETARY	87,647	87,647	87,647	87,647	87,647	87,647	87,647	87,647	87,647	87,647	87,647	87,647	1,051,767
ACTIVITIES	14,089	14,089	14,089	14,089	14,089	14,089	14,089	14,089	14,089	14,089	14,089	14,089	169,070
SOCIAL SERVICES	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	291,768
NURSING	736,689	736,689	736,689	736,689	736,689	736,689	736,689	736,689	736,689	736,689	736,689	736,689	8,840,266
OCCUPATIONAL THERAPY	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	235,614
PERSONNEL	192,573	192,573	192,573	192,573	192,573	192,573	192,573	192,573	192,573	192,573	192,573	192,573	2,310,875
PHYSICAL THERAPY	41,452	41,452	41,452	41,452	41,452	41,452	41,452	41,452	41,452	41,452	41,452	41,452	497,423
QUALITY IMPROVEMENT	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	121,587
SPEECH THERAPY	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	112,264
TLC UNIT	209,227	209,227	209,227	209,227	209,227	209,227	209,227	209,227	209,227	209,227	209,227	209,227	2,510,728
MISCELLANEOUS	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,220
TOTAL OPERATING EXPENSES	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	1,645,686	19,748,233
EBITDARM	(337,969)	(650,016)	(548,120)	(266,858)	(548,120)	1,354,358	(218,106)	(533,334)	(567,776)	(528,017)	(562,459)	(193,264)	(3,599,682)
INTEREST	165,557	165,557	165,557	165,557	165,557	165,557	165,557	165,557	165,557	165,557	165,557	165,557	1,986,687
CAPITAL OUTLAY	-	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION	116,374	116,374	116,374	116,374	116,374	116,374	116,374	116,374	116,374	116,374	116,374	116,374	1,396,490
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
NET INCOME (LOSS)	(619,900)	(931,947)	(830,052)	(548,789)	(830,052)	1,072,427	(500,038)	(815,265)	(849,707)	(809,948)	(844,390)	(475,196)	(6,982,858)
OCCUPANCY													
PRIVATE	775	700	775	750	775	750	775	775	750	775	750	775	9,125
MEDICARE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICAID	2,294	2,072	2,294	2,220	2,294	2,220	2,294	2,294	2,220	2,294	2,220	2,294	27,010
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	837	756	837	810	837	810	837	837	810	837	810	837	9,855
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,960	4,480	4,960	4,800	4,960	4,800	4,960	4,960	4,800	4,960	4,800	4,960	58,400
BED DAYS AVAILABLE	5,270	4,760	5,270	5,100	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	62,050
% OF OCCUPANCY	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%
AVERAGE DAILY CENSUS													
PRIVATE	25	25	25	25	25	25	25	25	25	25	25	25	25
MEDICARE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICAID	74	74	74	74	74	74	74	74	74	74	74	74	74
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	27	27	27	27	27	27	27	27	27	27	27	27	27
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	160	160	160	160	160	160	160	160	160	160	160	160	160

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	261,843	236,504	261,843	253,397	261,843	253,397	261,843	261,843	253,397	261,843	253,397	261,843	3,082,993
MEDICARE A	221,191	199,786	221,191	214,056	221,191	214,056	221,191	221,191	214,056	221,191	214,056	221,191	2,604,348
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	386,396	349,003	386,396	373,932	386,396	373,932	409,132	409,132	395,934	409,132	395,934	409,132	4,684,453
RESPITE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	156,976	141,785	156,976	151,912	156,976	151,912	156,976	156,976	151,912	156,976	151,912	156,976	1,848,266
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,296,391	985,439	1,086,239	1,367,866	1,086,239	2,989,083	1,424,202	1,108,975	1,074,641	1,114,291	1,079,958	1,449,044	16,062,369
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	1,189,964
ASSISTED LIVING	50,624	50,624	50,624	50,624	50,624	50,624	50,624	50,624	50,624	50,624	50,624	50,624	607,493
FACILITIES	93,961	93,961	93,961	93,961	93,961	93,961	93,961	93,961	93,961	93,961	93,961	93,961	1,127,532
CONTINGENCY	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	53,383
ENVIRONMENTAL SERVICES	70,437	70,437	70,437	70,437	70,437	70,437	70,437	70,437	70,437	70,437	70,437	70,437	845,247
DIETARY	141,586	141,586	141,586	141,586	141,586	141,586	141,586	141,586	141,586	141,586	141,586	141,586	1,699,035
ACTIVITIES	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	329,578
SOCIAL SERVICES	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	291,768
NURSING	645,036	645,036	645,036	645,036	645,036	645,036	645,036	645,036	645,036	645,036	645,036	645,036	7,740,434
OCCUPATIONAL THERAPY	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	235,614
PERSONNEL	184,303	184,303	184,303	184,303	184,303	184,303	184,303	184,303	184,303	184,303	184,303	184,303	2,211,632
PHYSICAL THERAPY	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	479,987
QUALITY IMPROVEMENT	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	121,587
SPEECH THERAPY	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	112,264
TLC UNIT	147,271	147,271	147,271	147,271	147,271	147,271	147,271	147,271	147,271	147,271	147,271	147,271	1,767,255
MISCELLANEOUS	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,220
TOTAL OPERATING EXPENSES	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	1,589,833	19,077,993
EBITDARM													
INTEREST	181,542	181,542	181,542	181,542	181,542	181,542	181,542	181,542	181,542	181,542	181,542	181,542	2,178,508
CAPITAL OUTLAY	-	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION	131,259	131,259	131,259	131,259	131,259	131,259	131,259	131,259	131,259	131,259	131,259	131,259	1,575,104
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	312,801	312,801	312,801	312,801	312,801	312,801	312,801	312,801	312,801	312,801	312,801	312,801	3,753,612
NET INCOME (LOSS)	(606,243)	(917,194)	(816,395)	(534,767)	(816,395)	1,086,449	(478,432)	(793,659)	(827,993)	(788,342)	(822,676)	(453,590)	(6,769,236)
OCCUPANCY													
PRIVATE	775	700	775	750	775	750	775	775	750	775	750	775	9,125
MEDICARE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICAID	2,418	2,184	2,418	2,340	2,418	2,340	2,418	2,418	2,340	2,418	2,340	2,418	28,470
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	713	644	713	690	713	690	713	713	690	713	690	713	8,395
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,960	4,480	4,960	4,800	4,960	4,800	4,960	4,960	4,800	4,960	4,800	4,960	58,400
BED DAYS AVAILABLE	5,270	4,760	5,270	5,100	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	62,050
% OF OCCUPANCY	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%
AVERAGE DAILY CENSUS													
PRIVATE	25	25	25	25	25	25	25	25	25	25	25	25	25
MEDICARE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICAID	78	78	78	78	78	78	78	78	78	78	78	78	78
RESPITE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	23	23	23	23	23	23	23	23	23	23	23	23	23
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	160	160	160	160	160	160	160	160	160	160	160	160	160

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	261,843	236,504	261,843	253,397	261,843	253,397	261,843	261,843	253,397	261,843	253,397	261,843	3,082,993
MEDICARE A	221,191	199,786	221,191	214,056	221,191	214,056	221,191	221,191	214,056	221,191	214,056	221,191	2,604,348
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	361,627	326,631	361,627	349,962	361,627	349,962	376,214	376,214	364,078	376,214	364,078	376,214	4,344,450
RESPIRE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	190,090	171,694	190,090	183,958	190,090	183,958	190,090	190,090	183,958	190,090	183,958	190,090	2,238,159
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(29,052)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,304,736	992,977	1,094,584	1,375,942	1,094,584	2,997,159	1,424,398	1,109,171	1,074,831	1,114,488	1,080,148	1,449,240	16,112,259
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	1,189,964
ASSISTED LIVING	49,934	49,934	49,934	49,934	49,934	49,934	49,934	49,934	49,934	49,934	49,934	49,934	599,209
FACILITIES	88,515	88,515	88,515	88,515	88,515	88,515	88,515	88,515	88,515	88,515	88,515	88,515	1,062,183
CONTINGENCY	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	53,383
ENVIRONMENTAL SERVICES	68,049	68,049	68,049	68,049	68,049	68,049	68,049	68,049	68,049	68,049	68,049	68,049	816,591
DIETARY	138,991	138,991	138,991	138,991	138,991	138,991	138,991	138,991	138,991	138,991	138,991	138,991	1,667,895
ACTIVITIES	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	27,465	329,578
SOCIAL SERVICES	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	291,768
NURSING	623,789	623,789	623,789	623,789	623,789	623,789	623,789	623,789	623,789	623,789	623,789	623,789	7,485,463
OCCUPATIONAL THERAPY	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	235,614
PERSONNEL	185,232	185,232	185,232	185,232	185,232	185,232	185,232	185,232	185,232	185,232	185,232	185,232	2,222,782
PHYSICAL THERAPY	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	479,987
QUALITY IMPROVEMENT	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	121,587
SPEECH THERAPY	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	112,264
TLC UNIT	179,350	179,350	179,350	179,350	179,350	179,350	179,350	179,350	179,350	179,350	179,350	179,350	2,152,199
MISCELLANEOUS	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,220
TOTAL OPERATING EXPENSES	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	1,590,474	19,085,688
EBITDARM	(285,738)	(597,497)	(495,890)	(214,532)	(495,890)	1,406,685	(166,076)	(481,303)	(515,643)	(475,986)	(510,326)	(141,234)	(2,973,430)
INTEREST	154,349	154,349	154,349	154,349	154,349	154,349	154,349	154,349	154,349	154,349	154,349	154,349	1,852,191
CAPITAL OUTLAY	-	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION	111,598	111,598	111,598	111,598	111,598	111,598	111,598	111,598	111,598	111,598	111,598	111,598	1,339,171
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	265,947	265,947	265,947	265,947	265,947	265,947	265,947	265,947	265,947	265,947	265,947	265,947	3,191,362
NET INCOME (LOSS)	(551,685)	(863,444)	(761,837)	(480,478)	(761,837)	1,140,738	(432,023)	(747,250)	(781,590)	(741,933)	(776,273)	(407,181)	(6,164,792)
OCCUPANCY													
PRIVATE	775	700	775	750	775	750	775	775	750	775	750	775	9,125
MEDICARE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICAID	2,263	2,044	2,263	2,190	2,263	2,190	2,263	2,263	2,190	2,263	2,190	2,263	26,645
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	868	784	868	840	868	840	868	868	840	868	840	868	10,220
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,960	4,480	4,960	4,800	4,960	4,800	4,960	4,960	4,800	4,960	4,800	4,960	58,400
BED DAYS AVAILABLE	5,270	4,760	5,270	5,100	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	62,050
% OF OCCUPANCY	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%
AVERAGE DAILY CENSUS													
PRIVATE	25	25	25	25	25	25	25	25	25	25	25	25	25
MEDICARE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICAID	73	73	73	73	73	73	73	73	73	73	73	73	73
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	28	28	28	28	28	28	28	28	28	28	28	28	28
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	160	160	160	160	160	160	160	160	160	160	160	160	160

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	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Total
INCOME													
PRIVATE	261,843	236,504	261,843	253,397	261,843	253,397	261,843	261,843	253,397	261,843	253,397	261,843	3,082,993
MEDICARE A	221,191	199,786	221,191	214,056	221,191	214,056	221,191	221,191	214,056	221,191	214,056	221,191	2,604,348
MEDICARE B	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	4,578	54,933
MEDICAID	386,396	349,003	386,396	373,932	386,396	373,932	401,982	401,982	389,015	401,982	389,015	401,982	4,642,015
RESPIRE CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
TLC	156,976	141,785	156,976	151,912	156,976	151,912	156,976	156,976	151,912	156,976	151,912	156,976	1,848,266
ADULT DAY CARE	-	-	-	-	-	-	-	-	-	-	-	-	-
ALF APARTMENTS	47,686	46,216	47,686	47,196	47,686	47,196	47,686	47,686	47,196	47,686	47,196	47,686	568,802
ALLOWANCE FOR BAD DEBT	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(1,904)	(50,000)
OTHER INCOME	219,624	9,473	9,473	324,700	9,473	1,945,917	324,700	9,473	9,473	14,790	14,790	376,690	3,268,573
TOTAL INCOME	1,296,391	985,439	1,086,239	1,367,866	1,086,239	2,989,083	1,417,052	1,101,825	1,067,722	1,107,142	1,073,039	1,441,894	16,019,931
OPERATING EXPENSES													
ADMINISTRATIVE & GENERAL	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	99,164	1,189,964
ASSISTED LIVING	50,290	50,290	50,290	50,290	50,290	50,290	50,290	50,290	50,290	50,290	50,290	50,290	603,478
FACILITIES	91,322	91,322	91,322	91,322	91,322	91,322	91,322	91,322	91,322	91,322	91,322	91,322	1,095,860
CONTINGENCY	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	4,449	53,383
ENVIRONMENTAL SERVICES	50,969	50,969	50,969	50,969	50,969	50,969	50,969	50,969	50,969	50,969	50,969	50,969	611,632
DIETARY	117,182	117,182	117,182	117,182	117,182	117,182	117,182	117,182	117,182	117,182	117,182	117,182	1,406,189
ACTIVITIES	23,787	23,787	23,787	23,787	23,787	23,787	23,787	23,787	23,787	23,787	23,787	23,787	285,438
SOCIAL SERVICES	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	24,314	291,768
NURSING	708,962	708,962	708,962	708,962	708,962	708,962	708,962	708,962	708,962	708,962	708,962	708,962	8,507,549
OCCUPATIONAL THERAPY	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	19,635	235,614
PERSONNEL	187,261	187,261	187,261	187,261	187,261	187,261	187,261	187,261	187,261	187,261	187,261	187,261	2,247,134
PHYSICAL THERAPY	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	39,999	479,987
QUALITY IMPROVEMENT	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	10,132	121,587
SPEECH THERAPY	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	9,355	112,264
TLC UNIT	150,930	150,930	150,930	150,930	150,930	150,930	150,930	150,930	150,930	150,930	150,930	150,930	1,811,159
MISCELLANEOUS	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	22,102	265,220
TOTAL OPERATING EXPENSES	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	1,609,852	19,318,227
EBITDARM	(313,462)	(624,413)	(523,613)	(241,986)	(523,613)	1,379,231	(192,800)	(508,028)	(542,130)	(502,711)	(536,813)	(167,958)	(3,298,296)
INTEREST	171,981	171,981	171,981	171,981	171,981	171,981	171,981	171,981	171,981	171,981	171,981	171,981	2,063,771
CAPITAL OUTLAY	-	-	-	-	-	-	-	-	-	-	-	-	-
DEPRECIATION	124,346	124,346	124,346	124,346	124,346	124,346	124,346	124,346	124,346	124,346	124,346	124,346	1,492,147
PRINCIPAL BONDED DEBT	-	-	-	-	-	-	-	-	-	-	-	-	-
	296,327	296,327	296,327	296,327	296,327	296,327	296,327	296,327	296,327	296,327	296,327	296,327	3,555,919
NET INCOME (LOSS)	(609,788)	(920,740)	(819,940)	(538,312)	(819,940)	1,082,904	(489,127)	(804,354)	(838,457)	(799,037)	(833,140)	(464,285)	(6,854,215)
OCCUPANCY													
PRIVATE	775	700	775	750	775	750	775	775	750	775	750	775	9,125
MEDICARE	496	448	496	480	496	480	496	496	480	496	480	496	5,840
MEDICAID	2,418	2,184	2,418	2,340	2,418	2,340	2,418	2,418	2,340	2,418	2,340	2,418	28,470
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	713	644	713	690	713	690	713	713	690	713	690	713	8,395
ALF	558	504	558	540	558	540	558	558	540	558	540	558	6,570
TOTAL	4,960	4,480	4,960	4,800	4,960	4,800	4,960	4,960	4,800	4,960	4,800	4,960	58,400
BED DAYS AVAILABLE	5,270	4,760	5,270	5,100	5,270	5,100	5,270	5,270	5,100	5,270	5,100	5,270	62,050
% OF OCCUPANCY	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%	94.1%
AVERAGE DAILY CENSUS													
PRIVATE	25	25	25	25	25	25	25	25	25	25	25	25	25
MEDICARE	16	16	16	16	16	16	16	16	16	16	16	16	16
MEDICAID	78	78	78	78	78	78	78	78	78	78	78	78	78
RESPIRE	0	0	0	0	0	0	0	0	0	0	0	0	0
TLC	23	23	23	23	23	23	23	23	23	23	23	23	23
ALF	18	18	18	18	18	18	18	18	18	18	18	18	18
TOTAL	160	160	160	160	160	160	160	160	160	160	160	160	160